



# **HEADLAND AND HARBOUR (HARTLEPOOL) COASTAL COMMUNITY TEAM ECONOMIC PLAN**

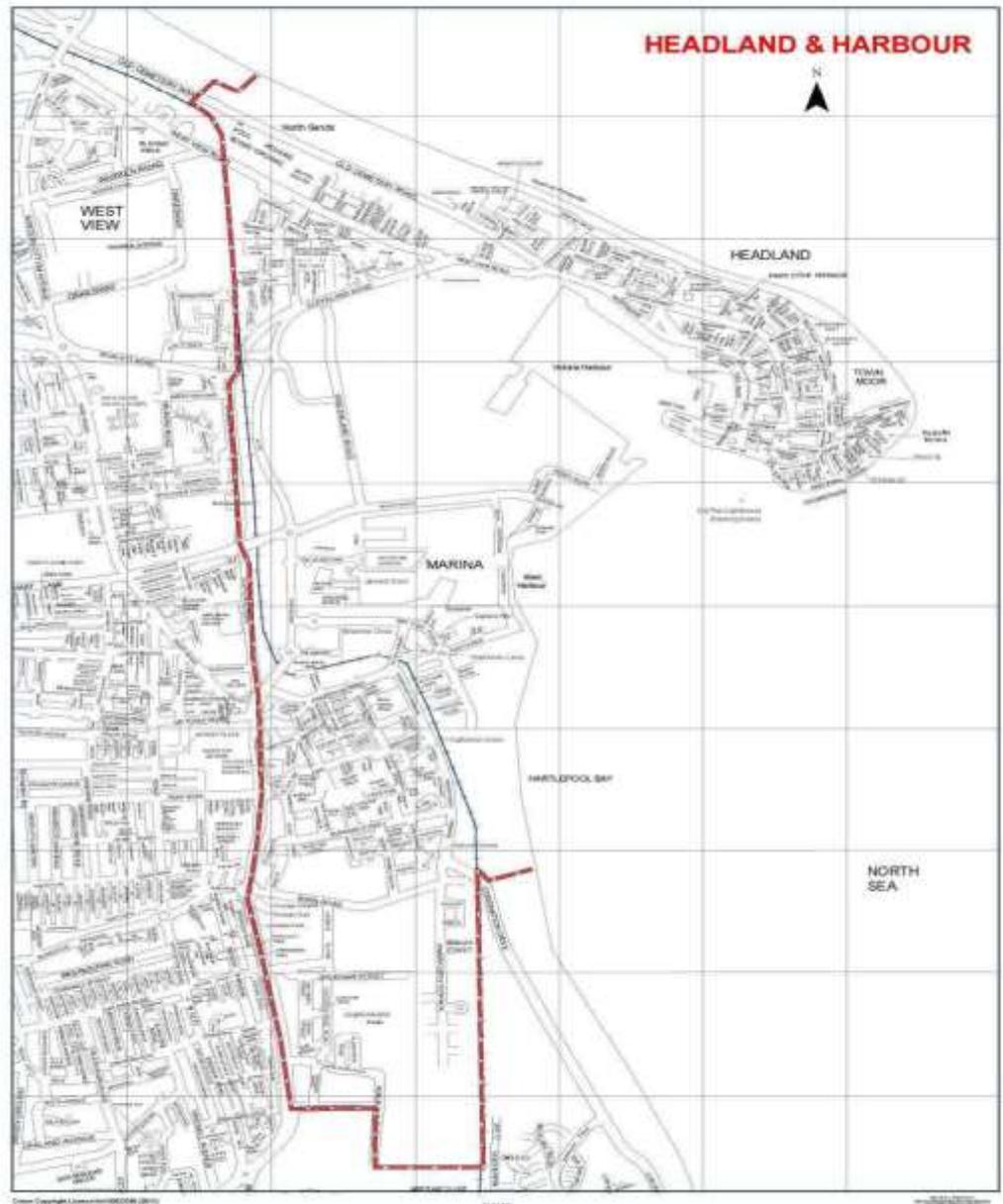


1	Name of CCT	Headland and Harbour (Hartlepool)  Chair – Councillor Jim Ainslie
2	Single Point of Contact (SPOC)	Richard Harrison Senior Regeneration Officer Hartlepool Borough Council Level 3 Civic Centre Victoria Road Hartlepool TS24 8AY  01429 523217 <a href="mailto:richard.harrison@hartlepool.gov.uk">richard.harrison@hartlepool.gov.uk</a>
3 (a)	CCT Membership	<p>Councillor Jim Ainslie - Chair</p> <p>Councillor Christopher Akers-Belcher</p> <p>Richard Harrison – Hartlepool Borough Council</p> <p>Antony Steinberg – Hartlepool Borough Council</p> <p>Harland Deer – Hartlepool Borough Council</p> <p>Mark Rycraft – Middleton Grange Shopping Centre</p> <p>Peter Olsen - North East Chamber of Commerce</p> <p>Darren Williams – Vue Cinemas</p> <p>Diane Stephens – Heugh Gun Battery Museum</p> <p>Sean Beach – PD Ports</p> <p>Andrew Steel – Hartlepool College</p>
3 (b)	CCT Membership Groups	Hartlepool Economic Regeneration Forum
4	Accountable Body	<p>Does the Accountable Body have a representative on the CCT membership?</p> <p>Yes – Richard Harrison, Senior Regeneration Officer, Hartlepool Borough Council.</p>

<p>5</p>	<p>Local Area</p>	<p>Hartlepool (unitary authority) is located on the north-east coast to the north of the River Tees. The Borough covers an area of about 9,400 hectares (over 36 square miles) and has a population of 92,670.</p> <p>It was founded in the 7th century AD, around the Northumbrian monastery of Hartlepool Abbey (on the Headland). The village grew during the Middle Ages and developed a harbour which served as the official port of the County Palatine of Durham.</p> <p>A railway link from the north was established from the South Durham coal fields to the historic town. An additional link from the south, in 1835, together with a new port, resulted in further expansion, with the establishing of the new town of West Hartlepool.<sup>[2]</sup></p> <p>Industrialisation and the formation of a shipbuilding industry during the later part of the 19th century caused Hartlepool to be a target for the German Navy at the beginning of the First World War.</p> <p>A severe decline in heavy industries and shipbuilding following the Second World War caused periods of high unemployment until the 1990s when major investment projects and the redevelopment of the docks area into a marina have seen a rise in the town's prospects.</p> <p>The Council produced the Hartlepool Vision in 2014 to drive forward the further development of the town. The Vision identifies eight key priority areas including the regeneration of the Headland and Harbour area.</p>
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Context -  
Community



The Headland and Harbour coastal ward has a population of 7,540. The total number of dwellings is 3,955 of which 3,745 are occupied (Tees Valley Unlimited (TVU) 2012).

There is a strong maritime heritage and it contains the main visitor and tourist locations in the town, and the working port.

The Headland formed the original settlement of Hartlepool and includes a number of historic listed buildings and large Victorian houses which form part of a Conservation Area.

The ward encompasses the Port which will be instrumental in the development of the Offshore energy industry including renewables.

		<p>Part of the coastal strip to the north of the ward includes a Site of Special Scientific Interest (SSSI).</p> <p>The Headland and Church Street are classified as Conservation Areas, along with the Heugh Gun Battery, a scheduled ancient monument and several listed buildings, most notably St Hilda's Church.</p> <p>A number of churches serve the ward. A number of active voluntary and community groups provide valuable services to the community.</p> <p>The average house price in the ward is £86,870, which is lower than the Hartlepool Borough average of £119,040 (TVU 2011/12). The level of long term vacancy of housing stock is 3.2%; this is higher than the Hartlepool Borough average of 2.1% (TVU 2011). The majority of housing is in Council Tax Band A at 75.8%, which is higher than the Hartlepool Borough average of 57.5% (TVU 2011).</p> <p>Poor levels of health evident in the Central and Burbank areas of the Ward, both of which fall within the top 3% most deprived on the health indicator of the IMD 2010.</p> <p>The total crime is high with recent levels double the Hartlepool average.</p> <p><b>Community Facilities:</b></p> <ul style="list-style-type: none"> <li>• Headland Sports Hall</li> <li>• Headland Library</li> <li>• Borough Hall</li> <li>• Phoenix Centre</li> <li>• Burbank Community Centre</li> <li>• Hartlepool Centre for Independent Living</li> <li>• Tees and Hartlepool Yacht Club</li> <li>• Water sports facilities</li> <li>• The Marina</li> <li>• Hartlepool Maritime Experience</li> <li>• Art Gallery &amp; Tourist Information Centre</li> <li>• Heugh Gun Battery</li> <li>• Historic St. Hilda's Church</li> </ul> <p>Key document available at request: Hartlepool Borough Council Headland and Harbour Ward Profile.</p>
7	Context – Economy	<p><b>Manufacturing</b></p> <ul style="list-style-type: none"> <li>• Overall, the Hartlepool area prospered as an industrial centre for many years until the decline in heavy industry such as ship building, steel fabrication and manufacturing in the 1960s and</li> </ul>

1970s. Over the past forty years the town's economic landscape continued to dramatically change with major job losses in these key industrial sectors and a move towards increased employment within a diverse business community and strong public and third sector.

### **Business**

- Hartlepool has become a much more diverse economy to meet the demands of the global economy. The town is now recognised in developing as a major retail, service and manufacturing centre which significantly contributes to sub regional and regional economic activity.
- Expansions into international markets are also occurring through companies such as JDR Cables, Heerema, Huntsman, Able Seaton Port and Hart Biological which will benefit the wider economy. Alongside this, the town has transformed key regeneration areas in the past 20 years including the docks and specific employment land sites.
- A successful enterprise zone has led to an increase in high value engineering jobs for example and has become the most successful zone in the Tees Valley. Hartlepool is trying to create more diverse and private sector orientated jobs so it is not as reliant on the public sector. The creative industries sector is a key area of growth identified by Hartlepool Borough Council.
- Advancements in business infrastructure activity have led to an increase in the number of new start up businesses and improvements in self-employment rates. Hartlepool's business start up rates have been consistently higher than the north east rate. The local economy is still strongly influenced by the public sector – which currently provides a third of all employment.
- The emerging Innovation & Skills Quarter including the proposed new business incubation facility for digital and creative industries will offer additional office facilities to support a culture of entrepreneurship. It has already seen the rebuild of Hartlepool College of Further Education and the expansion of Cleveland College of Art and Design. This quarter is a key area of the Headland and Harbour area.
- This involves a £11m investment by the Cleveland College of Art and Design in a new educational facility. The College is planning to double its student numbers to 1,500 and to offer degree status thereby becoming the sixth University in the North East. The Council is also investing £7m+ in the area to support the creative industries and to improve the public realm.

	<ul style="list-style-type: none"> <li>• It is intended that this area will become the heart of a vibrant cultural quarter with a thriving daytime economy, providing a dynamic link between the town centre and the Marina.</li> <li>• The area also includes Church Street and the Marina which are currently key night-time economy spots within the town.</li> <li>• There is a local shopping parade on Northgate, two supermarkets, Anchor Retail Park, and the Navigation Point restaurant, bars and shops are situated in the area.</li> <li>• The port is a designated enterprise site, as part of the wider Tees Valley Enterprise Zone.</li> <li>• There are 533 enterprises per 10,000 population in the Ward, this is double the Hartlepool Borough average and the highest level in the Town (TVU 2011).</li> </ul> <p><b>Social Effects</b></p> <ul style="list-style-type: none"> <li>• The town has made great strides in tackling deprivation and the Indices of Multiple Deprivation (IMD) survey in 2015 shows that although Hartlepool was the 18th most deprived of England's 326 Local Authorities, this improved from 14th position in 2004.</li> <li>• Over the past thirty years, Hartlepool's regeneration and economic development activity has significantly improved the social, economic and environmental vitality of the town. The town is now a more enriched, vibrant and attractive area in which to live, work and socialise within and the improved infrastructure continues to encourage and attract major investment which will lead to longer term economic growth.</li> <li>• Through this transformation, the town has witnessed considerable success in tackling inequalities and social exclusion and within the past decade all of the above indicators were moving in the right direction to narrowing the gap to the regional and national average.</li> <li>• Since the global economic crisis, there has been a major impact on local indicators and fragility within the economy remains. Whilst concerning, the change within the economic climate has provided opportunities to further assist indigenous businesses, invest in new technology and focus on growth industries which will ultimately lead to a sustained and viable economy.</li> <li>• The Headland and Harbour ward is ranked the 36th worst nationally out of 7,522 in the employment domain of the Index of Multiple Deprivation (IMD 2015).</li> </ul>
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- There are major opportunities which will provide the key drivers to longer term economic prosperity; creating the jobs for the future and enabling a new chapter in the economic growth of the Borough.

### **Tourism**

- The Headland and Harbour area achieved a high profile with the successful Tall Ships Race 2010, which witnessed 970,000 people visiting the Borough and provided over £20 million in revenue for the local economy.
- The area includes a prestigious waterfront setting at the Marina adjacent to the current internationally renowned Hartlepool Maritime Experience, and the forthcoming National Museum Royal Navy (North) which is due to open in April 2016 with projected visitor numbers up to 150,000 per annum. The project will work to strengthen Hartlepool's reputation as a vibrant visitor destination and the success of this new attraction will impact positively upon other attractions, accommodation providers and leisure outlets. Target markets for the attraction will include School Groups who will in turn seek out other attractions such as Heugh Gun Battery Museum to complement day visits to Hartlepool.
- The prevalence of a dominant facility will be a major positive for the whole of the sub-region and will be used as an iconic symbol of tourism within Tees Valley and NE England.
- Hartlepool Marina has developed into a major tourism and leisure attraction within the region, and offers the largest and most successful sailing facility within the east coast. It has seen significant investment and development in recent years including offices, apartments, retail and restaurant facilities.
- 3.2 million people visited Hartlepool in 2014, with visitor expenditure now standing at £148m (which is 1% increase since 2013).
- The number of overnight visitors to Hartlepool stands at 431,000 with these spending 958,000 nights in the destination. These visitors spend £54.6m which is up 1% since 2013.
- Day visitor levels have grown by 1% to £2.8m, with expenditure levels growing by the same rate to £94m per annum.
- The Premier Inn on the Marina has 90 bedrooms and a 90%+ occupancy rate. The hotel has recently been extended to satisfy this increased demand.

		<ul style="list-style-type: none"> <li>• The Travelodge on the Marina has 50 bedrooms again with over 90% occupancy. Due to current demand plans are in place to convert the ground floor retail space into additional bedrooms.</li> </ul> <p>Key documents available at request:  Hartlepool Regeneration Masterplan 2015  Hartlepool Economic Regeneration Strategy 2011-21  Hartlepool Economic Assessment 2010/11</p>
8	Related initiatives	<p><b>Coastal Revival Fund</b></p> <p>The other Coastal Community Team in Hartlepool (Seaton Carew) had submitted a bid to the Coastal Revival Fund. It related to the refurbishment of Seaton Carew's Grade II Listed Bus Station and Clock Tower which forms part of the delivery of the wider Seaton Carew Masterplan.</p> <p>The project will have helped to enhance the wider Conservation Area and contribute towards the objective to remove the Seaton Carew conservation area from Historic England's Heritage at Risk Register. However, the funding allocation was not awarded in this round of the Coastal Revival Fund with a high number of bids (222) made to it within the country.</p> <p><b>Coastal Community Fund</b></p> <p>The two Coastal Community Teams are now formed and formally meeting. Once the details of the Coastal Community Fund guidance is known after future Government announcements, then these Teams are already in place to bid for funds, and in order to progress projects in line with Hartlepool's Regeneration Masterplan.</p> <p><b>Hartlepool Regeneration Masterplan 2015</b></p> <p>Section 9 (Ambition) goes into detail in relation to the Regeneration Masterplan that has just been adopted in Hartlepool by the Council.</p> <p>It follows on from the Hartlepool Vision which was broad aspirations to get people talking about the future of the town. The Masterplan now sets the direction of travel for a range of potentially deliverable options for keys project areas within the town.</p> <p><b>Innovation &amp; Skills Quarter</b></p> <p>Hartlepool Council has been provisionally allocated £5.4m from the Local Enterprise Partnership (Tees Valley Unlimited Creative Local Growth Fund) to use on the Innovation &amp; Skills Quarter within the Headland and Harbour area. The funds will help develop a creative industries hub and improve public realm and connectivity. The project will see the provision of a creative industries managed workspace in a</p>

grade II listed building and will be supported both by the Council and CCAD. Currently around 70 graduates go directly into business start up / self employment every year, generally moving to areas such as Newcastle and Manchester, the provision of specialist space and technical/professional support will enable the Town to retain these businesses and develop a sustainable creative sector.

Also, a £1.4m Heritage Lottery Fund bid has been submitted to add to this fund and look at restoring key heritage buildings alongside public realm improvements within the Innovation Skills Quarter. The Cleveland College of Art and Design has received £8m from the Creative Local Growth Fund to start building a new educational facility within the Innovation and Skills Quarter (total investment of £11m in the new facility).

### **National Museum Royal Navy (North)**

The NMRN is establishing a museum at the award winning Hartlepool Maritime Experience, which is the world renowned attraction that houses HMS Trincomalee, the world's oldest floating copper bottomed warship from the time of Nelson and Trafalgar.

The museum will bring significant benefits to Hartlepool. The organisation is a reputable and successful attraction operator. The project will work to strengthen Hartlepool's reputation as a vibrant visitor destination and the success of this new attraction will impact positively upon other attractions, accommodation providers and leisure outlets. Target markets for the attraction will include School Groups who will in turn seek out other attractions such as Heugh Gun Battery Museum to complement day visits to Hartlepool. Group Tour Operators will take increased notice of the attraction and seek to provide tours to enjoy the site and stay in hotels locally.

The growth in day-visitors, particularly new day-visitor; will see growth for all attractions in Hartlepool as the museum will work as a hub to attract and disperse its visitors, ensuring that each customer has a positive experience and create many reasons to make repeat visits and encourage friends and family to do so too.

The prevalence of a dominant facility will be a major positive for the whole of the sub-region and will be used as an iconic symbol of tourism within Tees Valley and NE England.

Key documents available at request:  
Hartlepool Regeneration Masterplan 2015

9	Ambition	<p>Hartlepool Borough Council Hartlepool Regeneration Masterplan October 2015</p> <p>The Coastal Team is adopting the ambition, and will contribute towards delivering, the Hartlepool Regeneration Masterplan. The Masterplan proposes a key mission statement to underpin it:</p> <p><b>Hartlepool Town Centre and Waterfront will focus on becoming a national destination based upon a specific proposition – striving to become best in class by combining its rich legacy of maritime and industrial heritage with a new focus on supporting high value engineering, creative industries and the significant expansion of its educational, retail and leisure offer all well connected through a quality physical environment.'</b></p> <p>The ambition contained within this Masterplan represents one of the most important investment opportunities available across the North East of England. The Masterplan offers developers and investors, stakeholders and the local community an exciting opportunity to take part in one of the most important phases of evolution in Hartlepool's history. This is a Masterplan focussed on the rejuvenation and revival of the Town Centre and in unlocking further regeneration opportunities around the Waterfront.</p> <p>The Masterplan has been prepared to make the most of Hartlepool's attractive assets and to stimulate exciting new development and investment alongside improvements.</p> <p>The purpose of the Masterplan therefore is to deliver a connected and prosperous wider Town Centre and Waterfront in which a transformational approach to development is achieved, creating the jobs for the future.</p> <p>The strategic aims of the Masterplan include to:</p> <ul style="list-style-type: none"> <li>• Increase Hartlepool's profile as a major leisure and visitor destination;</li> <li>• Redefine and open up the potential of the Town through the delivery of bold solutions for leisure, tourism, retail and recreation uses;</li> <li>• Create a step change in the retail offer of the Town to revive the sector and ensure that it meets modern needs and requirements;</li> <li>• Enhance and support growth in the key area of Hartlepool and to set out expectations for the content and timing of development proposals;</li> </ul>
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10	Needs of the community and intentions of the team to meet them.	<p>The Coastal Community Team supports the strategic aims of the Hartlepool Regeneration Masterplan as shown in Section 9. The Team will support the investment and growth in the areas highlighted to create job growth and prosperity within Hartlepool.</p> <p>The Team will support the key drive to increase visitor spend in the local economy and to market the key tourism assets such as the National Museum Royal Navy (North) and the Art Gallery.</p> <p>The Team intends to specifically support the Masterplan by:</p> <ol style="list-style-type: none"> <li>1. Using the Coastal Community Team funding to create a series of marketing and tourism resources that will meet the needs of the community. This project will be titled “Coast”.</li> <li>2. Submitted a Coastal Revival Fund bid.</li> <li>3. The Team is in place with community and business members in anticipation of a large scale Coastal Community Fund bid for 2017-21.</li> </ol>
11	Analysis	<p><b>Strengths:</b></p> <p>The Hartlepool Regeneration Masterplan has been adopted by the Hartlepool Borough Council and is a key document for the Team to assist the regeneration drive within the town. There will be lots of complimentary opportunities coming forward through the strategic regeneration projects.</p> <p>The Coastal Community Team is set up and meeting with a cross section of the community and local businesses. It also has strong collaborative links with the Seaton Carew Coastal Community Team.</p> <p>The Coastal Community Team funding can be utilised within the deadline on the “Coast” Project and drive the marketing of Hartlepool and its Regeneration Masterplan.</p>

		<p>The Team is now in existence and can make a future Coastal Communities Fund bid for 2017-21.</p> <p><b>Weaknesses:</b></p> <p>The Coastal Communities Fund bidding is potentially a long time away and Team Members need to be kept involved.</p> <p><b>Opportunities:</b></p> <p>To take advantage of the Coastal Communities Fund for a major capital project bid once the Government decides on the guidance and level of funding available.</p> <p>To link in with the National Museum Royal Navy (North) and exploit joint marketing and events opportunities.</p> <p><b>Threats:</b></p> <p>The Coastal Revival Fund bid has not been successful.</p> <p>The Coastal Communities Fund for 2017-21 is either reduced or cut altogether by the Government.</p>
12	Data	<p>The evidence to support the intentions of the plan are included in the key documents that are available at request:</p> <p>Hartlepool Borough Council Headland and Harbour Ward Profile.</p> <p>Hartlepool Economic Regeneration Strategy 2011-21</p> <p>Hartlepool Economic Assessment 2010/11</p> <p>Hartlepool Borough Council: Hartlepool Vision 2014 Hartlepool Regeneration Masterplan October 2015</p>
13	Key projects and/or bodies of work.	<p>1. The Headland and Harbour Coastal Community Team will deliver the project, "Coast", and by 31<sup>st</sup> March 2016.</p> <p>This will consist of:</p> <ul style="list-style-type: none"> <li>• The production of a short professional film titled "Coast" (including aerial drone footage) on Hartlepool for marketing and tourism uses.</li> <li>• The production of a new "Coast" brochure for Hartlepool for marketing and tourism uses.</li> </ul>

		<ul style="list-style-type: none"> <li>To create a new information point space at Hartlepool's Railway Station to show the film on a large LED screen and house the marketing material above. Purchase of the equipment and the kit for the information point is included.</li> <li>Tourism Maps of Interest to be produced and given to Hartlepool taxi drivers.</li> </ul> <ol style="list-style-type: none"> <li>The Team will support a major funding bid for the Coastal Communities Fund by 2017.</li> <li>The Team will also assist the Seaton Carew Coastal Community Team where appropriate.</li> </ol>
14	Short term goals/actions	The Team will achieve the completion of the "Coast" Project by 31 <sup>st</sup> March 2016.
15	Performance measures	<p><b>Specific:</b> Production of the "Coast" Project.</p> <p><b>Measurable:</b> A short tourism film, brochure, information point space and LED screen kit at the Railway Station, and maps of interest.</p> <p><b>Achievable:</b> A realistic project that can be delivered by the deadline.</p> <p><b>Time-bound:</b> By 31<sup>st</sup> March 2016.</p>
16	Medium term goals/actions	The Team will support a major funding bid for the Coastal Communities Fund by 2017 with projects linked to the aims of the Hartlepool Regeneration Masterplan.
17	Performance measures	<p><b>Specific:</b> A major bid to the Coastal Communities Fund.</p> <p><b>Measurable:</b> To be confirmed.</p> <p><b>Achievable:</b> Depending on the Government providing the funds.</p> <p><b>Time-bound:</b> 2017-21.</p>
18	Long term goals and actions	Identify and take forward potential opportunities as identified in the Hartlepool Regeneration Masterplan.
19	Barriers	<p>Barriers to delivering the plan are:</p> <ol style="list-style-type: none"> <li>The Coastal Revival Fund has not been successful and other contingencies will need to be sought to rejuvenate the Seaton Carew Grade II Bus Station and Clock Tower.</li> <li>The Coastal Communities Fund for 2017-21 is either reduced or</li> </ol>

		cut altogether by the Government.
<b>20</b>	Resources	<p>Hartlepool Borough Council staff will provide the project management of the Teams; provide meeting facilities / arrangements; be the accountable body; and, submit future funding bids on behalf of the Teams.</p> <p>Hartlepool Railway station will provide the information point space for the “Coast” Project.</p>
<b>21</b>	Costs	<p>The Headland and Harbour Coastal Community Team funding of £10,000 will be added to the £10,000 from the Seaton Carew Coastal Community Team.</p> <p>The combined total of £20,000 will pay for the following:</p> <p>£5,000 = Marketing &amp; tourism brochure, “Coast”, and print run  £5,000 = Production of the short tourism / marketing film “Coast”  £3,000 = Maps of Interest  £7,000 = Railway Station information point space and equipment  £20,000 = Total</p> <p>An unknown amount from a future Coastal Community Fund bid will be utilised on a capital project 2017-21.</p>
<b>22</b>	Value	<p>The current Coastal Team funding supports the Hartlepool Regeneration Masterplan which will have a major impact on the local economy over the next 15 years. Section 9 states the ambitions of the Masterplan and what it strives to create in the local economy.</p> <p>The “Coast” Project will add value and increase the visitor economy and spend by visitors.</p>
<b>23</b>	Funding	<ul style="list-style-type: none"> <li>• Coastal Communities Teams Funding (Funding awarded)</li> <li>• Coastal Revival Fund (Funding bid unsuccessful)</li> <li>• Coastal Communities Fund (Funding bid to submit)</li> </ul>
<b>24</b>	Maximising resources and costs	<p>The Headland and Harbour Coastal Team and the Seaton Carew Coastal Community Team are working together to ensure resources and funding is shared and will achieve more economies of scale than it otherwise would of done so.</p> <p>The “Coast” Project will be paid from the £20,000 total that these two teams have received from the Government.</p>
<b>25</b>	Consultation	<p>The Hartlepool Economic Regeneration Forum has been consulted before and during the formation of the Coastal Community Team. It has also provided members from the private sector to the Team.</p> <p>Local press releases from Hartlepool Borough Council have</p>

		<p>announced the creation of the Team to the wider community.</p> <p>The marketing and tourism material produced by the “Coast” Project will inform the public of what is happening within Hartlepool and how the Coastal Team is supporting. Feedback will be sought with target groups to gauge whether the project has been successful and what lessons can be taken forward for the Coastal Community Fund bid by the Team.</p> <p>The Hartlepool “Vision” has been consulted on town wide since its launch in 2014, leading to the production of the Hartlepool Regeneration Master-plan. 94% of the community responses received agreed with the regeneration aims including the regeneration of the waterfront and coastal areas of the town.</p>
<b>26</b>	Partnerships	<p>The accountable body is Hartlepool Borough Council and is heavily involved in the project management of the Coastal Team.</p> <p>Best practice and liaison with the Coastal Communities Alliance has taken place and continues to develop. Along with supporting and networking with other Coastal Community Teams.</p> <p>Members of the Coastal Team have attended the British Destinations conference in Blackpool, and also the Coastal Communities Alliance workshop / conference in Skegness.</p> <p>Key partners with Hartlepool include the Economic Regeneration Forum, National Museum Royal Navy (North), Cleveland College of Art and Design, Hartlepool College, Middleton Grange Shopping Centre and Vue Cinema etc.</p>
<b>27</b>	Communication with community	<p>Updates will be provided by Hartlepool Borough Council’s website and their resident magazine, “Hartbeat”. There will also be press releases and the use of the “Great British Coast” logo will be used throughout.</p> <p>Updates and presentations will also be given to the Hartlepool Economic Regeneration Forum.</p>
<b>28</b>	Management of team	<p>Hartlepool Borough Council’s Regeneration staff provides the project management and logistical support for the Team.</p> <p>A local Councillor Chairs the Team, and is supported by another Councillor.</p> <p>Members of the local business community were nominated by the Economic Regeneration Forum.</p> <p>The Team will meet a minimum of three times by 31<sup>st</sup> March 2016 and</p>

		will hold further meetings depending on the bidding process for the Coastal Community Fund.
<b>29</b>	Support structure	Members of the Team are formed from the Local Authority and local business leaders. They all support the project and can offer advice and resources when needed. The Economic Regeneration Forum has been a key supporter of the project and will continue to provide expert advice when required. Local support from other businesses not on the Team has been sought in business walkabouts for example.
<b>30</b>	Costs	Hartlepool Borough Council is providing the project management and facilities to run the Coastal Community Team from their own resources. A project management fee maybe built into the future Coastal Community Fund bid (2017-21).
<b>31</b>	Sustainability	Hartlepool Borough Council and the Hartlepool Economic Regeneration Forum will manage the long term sustainability of the Team. All the current members have agreed to meet on and support a future Coastal Community Fund bid, and then to help manage the project delivery phase.
<b>32</b>	Areas of Specific Interest	Coastal, tourism / marketing, and transport orientated working groups or networks will be beneficial to this Team. Also any groups relating to future Coastal Community Funding and how best to apply will be useful.  Richard Harrison at Hartlepool Council to be the single person of contact for the Team; with the Government Team and Coastal Alliance Team to contact him as the first point of call.