



**COASTAL COMMUNITY TEAMS
ECONOMIC PLAN**

No.	Heading	Detail	Information
Key Information			
1	Name of CCT	N/A	Looe Coastal Community Team
2	Single Point of Contact (SPOC)	Name Address Tel Numbers 1. Home 2. Office	Mr Colin Tregear Millpool Centre, The Millpool, West Looe, Cornwall, PL13 2AF 1. 01503 220160 2. 01503 265947 colin.tregear@btinternet.com
3 (a)	CCT Membership	Names and position, e.g. resident, Local Councillor	Looe Development Trust (LDT) Looe Harbour Commissioners (LHC) Looe Town Council (LTC) East Looe Town Trust (ELTT) West Looe Town Trust (WLTT) Looe Community Forum (LCF) South East Cornwall Tourism Association (SECTA) Cornwall Council (CC)
3 (b)	CCT Membership	Other partners and/or stakeholders to be involved.	Looe Strategy Group Looe Old Cornwall Society

4	Accountable Body	Local Authority Contact name & details	<p>Mr David Read (Community Link Officer) Cornwall Council Room 79, Luxstowe House, Liskeard, Cornwall. PL14 3DZ.</p> <p>Does the Accountable Body have a representative on the CCT membership? YES</p>
5	Local Area	Provide brief geographical description of the locality and a brief history if relevant.	<p>Looe is the stunningly beautiful fishing port on the South coast of Cornwall, part of The former Caradon District and within easy travelling distance of Plymouth and the historic market town of Liskeard. It has unique features and a fascinating Maritime history.</p> <p>Much has been evidenced about its history from; Looe's first settlement, pirate attacks, destruction, slavery, ship building over the centuries, to the supply of crews and vessels to war.</p> <p>Today, the main form of income and employment for the town is the fishing industry and tourism.</p>
6	Context – community (suggested maximum 300 words)	Description of local community with demographics.	<p>Looe has a populace of approximately 5,400.</p> <p>Statistics show that;</p> <ul style="list-style-type: none"> • 25.5% Full Time Employment • 14.6% Part Time Employment • 17.5% Self Employed. • 9% Out of Work • 1.6% Claiming JSA • 6.1% Youth (16-24) • 26.4% Residents with no qualifications • The average life expectancy is; • Males – 78 years • Females – 84 years.

			<p>Looe is administered by four main organisations: Looe Town Council, Looe Harbour Commissioners, East and West Looe Town Trusts. Each have individual roles under differing constitutions.</p> <p>Looe provides part-time and seasonal local employment for less than 50% of the year.</p> <p>The CCT's objective is to attract significant numbers of visitors during the post and pre-season trading periods which would in turn increase employment opportunities within the town and surrounding districts.</p>
7	Context – economy (suggested maximum 400 words)	Local economy, e.g. business, tourism, manufacture, etc, 'Starting point'	<p>The town of Looe is not what it used to be. At one time it was a thriving fishing port with a healthy tourist industry.</p> <p>Today, with the fishing industry in a vulnerable position and with significant competition from cheap package holidays, the town needs to seek new revenue streams and enhance existing ones to provide employment opportunities for old and young alike and develop ways of extending the short tourist season.</p> <p>A prime example of the year in Looe is as follows;</p> <ul style="list-style-type: none"> • January/February – <i>A quiet period resulting in 60-70% of businesses being closed, thus not employing local residents.</i> • March/April – <i>Half Term/Easter – services are employed with regards; painting and decorating, building repairs, and visitor related businesses (Cafes etc). The majority of the businesses then close after the Easter holidays. Approximately 50% of shops remain open at weekends.</i> • May/June – <i>Restricted opening of businesses until mid-June.</i> • July – September – <i>The height of the season. All businesses trading to capacity.</i>

			<ul style="list-style-type: none"> • October/November – <i>Following a busy September, October starts to slow down and many businesses close due to lack of trade. By November, trade is dismal.</i> • December – <i>In today’s computerised society, most shoppers buy their gifts and daily items from the internet or larger cities. A few shops open in December on much reduced hours due to lack of trade.</i> <p>However, two of the events that Looe is known for is its Christmas and New Year’s Eve celebrations and the Looe Music Festival (Mid-September). Estimated visitor numbers being in excess of 100,000 for these two events.</p> <p>People flock to the town in the few days leading up to the events and their arrival brings additional employment in shops, restaurants, pubs, transport services etc. However, the majority of visitors leave shortly after each event, with trading opportunities returning to the normal October and January lows.</p> <p>The main aim of the newly formed Coastal Community Team is to encourage even more people to visit the town throughout the year for a longer stay. By offering more to see, more to do and creating an atmosphere that people want to be part of, thus extending the current trading opportunities and encouraging development of new ideas.</p>
8	Related initiatives	What else is going on in the community of economic importance, e.g. BID, LEP, CIC, CCF, CRF	<p>A number of different town organisations are investigating funding opportunities for potential projects with; LEP, LAG, LEADER, EMFF and the EU Growth Programme.</p> <p>As with all vibrant communities Looe has many projects in an embryonic state and these will be added to this plan on regular updates as they are worked up into a viable proposition.</p> <p>Such projects include;- East & West Looe Trails.</p>

			<p>Barratts Development (phase 1) – workplace land. Polean Development West Looe Quarries picnic site.</p>																						
CCT Plan																									
9	Ambition	<p>A positive statement of the aims and objectives of the plan and a description of what it will achieve. Description of ‘what success will look like’.</p>	<p>There are three Lower Super Output Areas or LSOAs that cover the Looe area. The Business Register and Employment Survey (BRES 2014) is a sample survey which gives a reasonable picture of local employment. Percentage results are:-</p> <table border="0"> <tr> <td>Agriculture, forestry and fishing.</td> <td>2.6</td> </tr> <tr> <td>Manufacturing and Construction</td> <td>8.4</td> </tr> <tr> <td>Motor trades, transport and wholesale</td> <td>5.3</td> </tr> <tr> <td>Retail</td> <td>14.4</td> </tr> <tr> <td>Accommodation and food services</td> <td>39.6</td> </tr> <tr> <td>Business administration, information and communication services,</td> <td></td> </tr> <tr> <td>Professional and scientific</td> <td>6.5</td> </tr> <tr> <td>Property</td> <td>4.8</td> </tr> <tr> <td>Public Administration</td> <td>1.5</td> </tr> <tr> <td>Health and Education</td> <td>10.8</td> </tr> <tr> <td>Arts, entertainment and recreation</td> <td>5.7</td> </tr> </table> <p>As these percentages show, the economy of Looe is heavily weighted towards the Accommodation & food , and retail sectors with over 54%, together having seasonal and low skilled jobs. There is a need to develop more skilled, all-year round jobs which provide living incomes for the community. Although Looe has a very low number of empty business premises, many are seasonal and close for periods in the early part of the year. There has been no development of business units within the town since the 1970s although there are two sites now allocated for this purpose.</p>	Agriculture, forestry and fishing.	2.6	Manufacturing and Construction	8.4	Motor trades, transport and wholesale	5.3	Retail	14.4	Accommodation and food services	39.6	Business administration, information and communication services,		Professional and scientific	6.5	Property	4.8	Public Administration	1.5	Health and Education	10.8	Arts, entertainment and recreation	5.7
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			<p>The plan aims to seek new revenue streams and enhance existing ones to provide employment opportunities for all ages, whilst developing ways of extending the tourist season and improving the living conditions/amenities available to local residents, boosting skills and employment.</p> <p>The CCT is aware that the Local Plan will be submitted to the Planning Inspector later this year.</p> <p>Looe CCT members are also involved in the emerging Looe Neighbourhood Plan and see the increase in housing numbers as an opportunity to develop and attract new employment opportunities. This is a priority for Looe.</p> <p>Success will be when Looe has a balanced approach to housing with the skills and jobs available to support the population of Looe.</p>
10	Needs of the community and intentions of the team to meet them.	Identify the socio-economic needs of the community and the opportunities to meet them. Each element should be Specific, Measureable, Achievable, Realistic and Timed.	<p>The Communities needs and wishes have been addressed and documented within the MCTI, 'Catching the Tide' and ARUP publications. A rigorous and full consultation process took place in the period December 2005 – March 2007, with the completed documents being published in 2009.</p> <p>The contents of these documents have been reviewed on a number of occasions in recent years and are available if required.</p> <p>Some inclusions have already been achieved. The main areas left to be addressed may be summarised as follows;</p> <p>Implement plans to refurbish existing facilities and provide new ones;</p> <ul style="list-style-type: none"> (i) Redevelopment of Sardine Factory (ii) Refurbishment of Town Museum

			<p>Establishing a young person's development team to assist the development of projects already identified (Extension to Esmee Couch Boathouse) plus develop additional recreational facilities such as a Skate Park & Outward Bound Facility</p> <p>To continue to provide and improve education/training facilities within the community whilst developing links with further/higher education establishments</p> <p>To review underutilized assets/opportunities with the aim of introducing successful diversification, (for example The Development of Polean, Re Development of the Sardine Factory and Development of a Liskeard to Looe Cycle trail)</p> <p>To develop a Flood Defence and Outer Harbour scheme for Looe</p> <p>To Maintain Looe's' low crime record and number of anti-social behaviour incidents by providing additional CCTV coverage to the town (to add to the systems already successfully operated by LTC/LHC)</p>
11	Analysis	Describe the strengths, opportunities, weaknesses and threats in meeting the needs at 10 (a).	<p>Strengths – The establishment of Looe's Coastal Community team brings together all the Town Organisations in a formal gathering. Thus the expertise within the various bodies will be pooled and used proactively for the benefit of the town and its population.</p> <p>In addition, by working together to enhance town events and opportunities throughout the year, it will not be just one organisation that will benefit, but members of the public (locals and visitors), businesses (existing and new) and organisations, both within the town and in surrounding villages. Looe being the 'magnet' for its hinterland villages such as Polperro, Pelynt, Duloe and Lansallos.</p>

			<p>Opportunities –The CCT will provide the ability to ‘pool’ funds from the various organisations which will increase the potential to seek significantly larger match funding for the town as a whole from outside grant organisations, in addition to giving the team better buying powers when it comes to placing orders for large quantities of product. Thus, by working together, the team will significantly increase the ‘value for money’ of any project undertaken.</p> <p>There are many ideas currently being considered within the various organisations. However the town will benefit from the success of a proven team, who can demonstrate how to unlock the opportunities relating to the ambience, sights, heritage and the immense potential of the port and in doing so, increase the likelihood of the projects reaching fruition.</p> <p>Weaknesses – Looe may seem too small to attract the necessary funding for these projects to be realised.</p> <p>Threats – Inability of the Organisations to obtain necessary permissions to allow work to be completed (e.g., Planning consents, Building Regulations etc.). The inability of organisations to secure funding for packages resulting in the projects not being completed</p>
12	Data – <i>while an essential element of the plan, it could be included in a ‘daughter’ document.</i>	Provide evidence to support the intentions of the plan. This will include statistical data but broader data should also be included. Data used should be specific, relevant and transparent. It is sufficient to reference evidence held elsewhere.	<p>Evidence to support the intentions of the plan has previously been detailed in the following reports;</p> <ul style="list-style-type: none"> • Looe’s MCTI Document • ‘Catching the Tide’ Document • ARUP Reports <p>MCTI was a thorough fact finding and consultation process over an 18 month period from December 2005 to December 2007 with the final report being published in 2009. This has formed the basis for planning in the town since</p>

			<p>then. The Coastal Community Team has since adopted and revised each of these documents which are available upon request.</p>
Delivering the Plan			
13	Key projects and/or bodies of work.	High level description of discrete pieces of work showing CCT role, indicative partners and timescales.	<p>Re- development of the Sardine Factory.</p> <p>The project is to develop the ‘Sardine Factory’, which is a mid 19th Century grade II listed building on the quayside at West Looe.</p> <p>In the past, the building was used as a sardine processing factory, but in recent years has been used for fishermen’s stores (particularly netters). The building, is now in a poor state of repair and drastic action is required if it is to be saved.</p> <p>The main aim of the project is to sympathetically refurbish this ‘listed’ building, with new internal layouts to service the needs of both the fishing industry and the community, whilst preserving our local heritage.</p> <p>The proposal will also address the current ground floor, internal level and external façade flooding issues along the quay, which in turn will give this building a new opportunity to be fully supportive in servicing the Towns needs through appropriate and full utilisation.</p> <p>The current usable floor area of approx. 520m² would be increased to approx. 750m² through development of the current roof space area to provide a second floor level.</p> <p>Having researched the amenities available in the town and surrounding areas both for locals and visitors alike, together with the needs of Harbour users/tenants, the following proposal has been developed;</p>

			<p>Ground Floor;</p> <ul style="list-style-type: none"> • <i>Harbour Museum</i>, with small café serving light refreshments (Heritage) Potential for working museum with boat building, net mending, sail cover making etc. • <i>Outward Bound Centre</i> – specializing in using the natural environment in/around Looe (kayaking/paddle boarding/guided walks/climbing expeditions etc (Community/Tourism) • <i>Climbing Wall</i> – created from the natural rock face within the building, extending from the ground floor to roof level. Viewed at all levels through glass panelled partitions. (Community/Tourism) <p>First Floor;</p> <ul style="list-style-type: none"> • <i>80+ seater fish restaurant</i> – specializing in the famous ‘Looe day caught fish’ offering training opportunities for catering students.(Community/Tourism) <p>Roof Area: Fishermen’s stores-serviced by platform hoist and external access from Hannafore road</p> <p>The project would be headed by LHC who have already completed the design and development stage and are now seeking funding for Phase 2.</p> <p>Length of project – 18 months from commencement. This project is dependent on securing grant funding.</p> <p>Refurbishment of the Town Museum c.1450. Housed in the Town’s old Guildhall and Jail. Grade II Listed. The Museum is accredited, with a new management committee tasked to deliver the associated 3 year plan.</p>
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			<p>Additional funding is being sought to provide professional design advice and interpretation, by developing existing displays, replacing old displays and assisting with the three year Museum Mission Statement. The aims of which are to:</p> <ul style="list-style-type: none"> • Offer material to a wide audience; local community, visitors and school children to support the National Curriculum. • Collect documents and conserve for posterity, material relating to Looe and surrounding area. • Educate, entertain and encourage visitors' interest in the Heritage of Looe through imaginative collection displays and interpretation. • Develop the Museum as a lifelong learning resource to be used by all sections of the community. • Encourage more visitors to the town to visit the Museum. • Invest in people by developing and enhancing their skills for both the benefit of the individual volunteer and the Museum <p>The project would be managed by ELTT (who two years ago spent £27k on external repairs to preserve the fabric of the building) and is reliant on grant funding. The timescale for delivery is 6 – 12 Months.</p> <p>Establishment of a young person’s development team to assist with projects already identified plus develop additional recreational facilities. The town’s youth are already being engaged with as part of developing the Looe Neighbourhood Plan. A number of surveys having been carried out at the local senior school to gather opinions. Youth representatives are working with the LDT to secure funding in a bid to expand the services available to the youth in the town. A majority of the town’s main organisations currently help to fund a weekly youth club.</p>
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			<p>Extension to Esmee Couch Boathouse – Looe Rowing Club has obtained planning permission to extend their boathouse on East Looe Promenade to accommodate additional storage for more boats and provide 1st floor meeting room and training space, as well as a base for their six indoor rowing machines.</p> <p>1st Floor accommodation will be available to other local groups. Indoor rowing sessions on a flexible basis will be run by the club for young people as well as ‘older’ folk in order to encourage a healthy lifestyle for local people and support rower’s development when weather prevents rowing at sea.</p> <p>These additional facilities are needed as a result of the rapid expansion in popularity of the Cornish heritage sport of pilot gig rowing and the successes over the past 5 years, in particular, of Looe Rowing Club.</p> <p>During the consultation for MCTI local people requested more local ‘sports facilities’ and this high quality, easily accessible, local heritage provision helps to support some of their needs.</p> <p>The project would be delivered by LDT. Outline costs are likely to be around £180,000 and funding is currently being sought. Completion is expected by February 2017 (subject to securing funding)</p> <p>Skate Park – This is one of the longest outstanding projects for the town. In depth investigations into suitable sites and funding of the project continue. Most recently, Glebe Committee have made an offer of land for the project.</p> <p>LDT already hold £6,500 of funding towards the planning and development stages of this project and one of the main Town Organisations has pledged</p>
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			<p>further funding if the project materializes. Negotiations continue.</p> <p>To continue to provide and improve education/training facilities within the community whilst developing links with further/higher education establishments.</p> <p>The completion of the Millpool Centre in July 2012 has enabled LDT to offer greater opportunities in the field of education and training than was previously available in the Town. Working with the local education authority and other bodies has broadened the scope of courses available.</p> <p>LDT is continuously seeking to widen the scope and range of facilities offered to all sections of the community.</p> <p>To Review Underutilized assets/opportunities with the aim of introducing successful diversification (For eg, Development of Polean, the Sardine Factory (above) and a Liskeard to Looe Walking/cycle trail)</p> <p>To develop a Flood Defence and Outer Harbour for Looe</p> <p>An outline proposal has been developed by the Harbour Commissioners, to address the flooding issues in Looe, in addition to providing an Outer Harbour which will help support and develop the local fishing and tourist industries.</p> <p>The development consists of an outer break water, tidal barrier, extended pedestrian walkway connecting Pennyland with Hannafore and a low water landing facility.</p> <p>The main benefits of the project are as follows;</p> <p>The Outer Harbour breakwater will reduce wave heights in the inner harbour during bad storms, which will reduce damage to quay walls and structures and minimize 'over-topping' on quays, as well as provide deep</p>
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			<p>water moorings and a safe haven for commercial and leisure craft.</p> <p>The use of the Tidal Barrier at the inner Harbour entrance, during times of predicted flooding, would provide protection to flood prone areas of Looe, whilst having very little impact on the town.</p> <p>The opportunities associated with improved access to water related activities, both for able and disabled people will be developed and will encourage more people to visit the town. The overall proposals will encourage economic sustainability of the local community and surrounding parishes and ensure that Looe continues to be a thriving fishing port and holiday destination for many years to come.</p> <p>The pedestrian harbour walk to Hannafore, for use by able bodied and disabled alike, will provide a protected level access from West Looe to the coastal footpath, thus removing the risk to pedestrians walking in the existing road.</p> <p>The proposal has already received support from the other three main organisations in the town.</p> <p>Negotiations will continue with Cornwall Council, associated landowners, the Environment Agency and various funders in order to ensure the project is progressed.</p> <p>To maintain Looes' low crime record and number of anti-social behaviour incidents by providing additional CCTV coverage within the town.</p> <p>The main Street and Harbour side areas are already covered by CCTV cameras owned and operated by LTC & LHC. Investigations are being made into extending the coverage to the seafront area owned by ELTT.</p>
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			<p>The CCT includes representation from each of the Towns' main organisations. Therefore the team will assist by offering support wherever it is needed. For example;</p> <ul style="list-style-type: none"> • 'Spreading the word' via organisational meetings/websites. • Sharing many years' experience in; Town matters, running personal businesses, managing day to day operations of public/charity organisations, financial knowledge, previous capital build/improvement projects and regeneration of local assets. <p>The CCT will also assist with sourcing grant funding for projects.</p>
14	Short term goals/actions	What will the team achieve in the next 6 months? Should demonstrate 'quick wins'.	<p>(1) Investigate funding opportunities re: the Museum, Boathouse extension and Sardine Factory Developments</p> <p>(2) Pursue suitable locations for the skate park so that an action plan can be finalised and funding sought</p> <p>(3) Investigate tourism grant opportunities with the aim of securing funding for additional events/festivals and the proposed walking/cycling route.</p>
15	Performance measures	For first 6 months – to be SMART	<p>What -Establishment of active Coastal Community Team</p> <p>When – Before 31/03/16</p> <p>Who – LDT representatives</p> <p>Why – To deliver the outcomes as per the CCT application previously submitted.</p> <p>Cost – £10,000</p>
16	Medium term goals/actions	For 6mths to 5 years	<ul style="list-style-type: none"> • Redevelopment of the Sardine Factory • Refurbishment of Town Museum • Set up meetings with local young people plus develop existing/new ideas eg) Extension of Esmee Couch Boathouse and location for a skate park. • To continue to provide/improve education/training facilities within the community • To review under-utilized assets/opportunities with potential for diversification • Provision of additional CCTV cameras within the town.

17	Performance measures	For 6mths to 5 years – to be SMART	<p>Redevelopment of the Sardine Factory What – Redevelopment of a grade 2 listed building When – Commencing December 2016 (Subject to securing funding) Who – LHC own the building and will be tendering the work to local contractors Why – to put back into use a grade 2 ‘at risk’ building with multi community use (Outward Bound Centre, Harbour Museum, Seafood training restaurant, and fisherman’s stores)</p> <p><i>Cost - £1.6 million</i></p> <p>Refurbishment of Town Museum What – Phase 1 – to provide professional design advice and interpretation in line with the 3 year mission statement. When – as soon as funding becomes available Who – ELTT Why – to protect the towns heritage and enhance the visitor experience Cost – £,20,000</p> <p>Extension of Esmee Couch Boathouse When – as soon as funding is secured Who – LDT Why – To satisfy the rapid expansion of popularity of pilot gig rowing through Looe rowing club. Cost - £180,000</p> <p>Secure a location for a Skate Park When – as soon as funding becomes available Who – LDT Why – to provide an additional recreational facility that could be used by visitors and locals alike. Cost – Unknown at this time.</p>
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			<p>To continue to provide/improve education/training facilities within the community. When – On an on-going basis Who – LDT Why – To raise skill levels and increase employment opportunities. Plus Increase the wellbeing of the older generation. Cost – Majority of work completed ‘in kind’. Resultant course tutor fees unknown at this times.</p> <p>To review under-utilized assets/opportunities with potential for diversification When – On an on-going basis Who – Each member of the CCT via their own Organisations Why – To ensure that Looe continues to be the vibrant, prosperous community that it is today. Cost – Majority of work completed ‘in kind’. Associated professional Fees unknown at this time.</p> <p>Provision of additional CCTV cameras within the town When – within the next 12 months Who – ELTT, LTC, LHC Why – To provide a safe and clean community for the enjoyment of the entire community. Cost - £4,000 (8 cameras @ £500 each)</p>

18	Long term goals and actions Optional	Strategic plans beyond 5 years – include performance measures where appropriate.	<p>Flood Defence/Outer Harbour Scheme for Looe</p> <p>This project would help to create a future for Looe that is sustainable, resilient to climate change and able to maintain and grow its local businesses. The project will provide a tidal barrier and Outer Harbour which would protect existing businesses and provide the catalyst for future security and growth of the economic output of Looe and South East of Cornwall.</p>
19	Barriers	Identify any barriers to delivering the plan and if you have contingencies to manage them.	<p>One major and significant barrier has been removed by the creation of the Looe CCT. This has been a problem in the past where Looe was not seen to be speaking with ‘one voice’. The partners in the CCT now represent the key partners and stakeholders in Looe so that we are confident that Looe does now speak with one voice.</p> <p>However barriers do remain. It can be seen from Section 10 that Looe has a vision to develop our offer to residents and visitors. The two main barriers are funding and obtaining necessary permissions.</p> <p>The projects identified in Section 10 include major projects which require significant investment and this has and will continue to be a problem. Identifying relevant funding streams, convincing the funders of the benefits to Looe, matched funding requirements that make it difficult to agree projects with funders and partners etc. We are hopeful the CCT approach will convince funders that Looe is serious about these projects.</p> <p>It is also difficult to obtain the various permissions to progress projects. These include planning consents, building regulations etc. These projects could be added to the emerging Neighbourhood Plan and be treated as a priority which may simplify these processes.</p> <p>One risk which may become a barrier is if the CCT cannot deliver projects for Looe then the current enthusiasm for the team may reduce which would be a serious issue for Looe.</p>

20	Resources	Who and what will be required to deliver each element of the plan. Include 'in kind' services, volunteers, etc. Demonstrate how local expertise will be utilise and/or grown.	<p>Redevelopment of Sardine Factory Delivered by – LHC, using local contractors who have experience of working in this area. (All quayside areas are built on sand, many with inadequate foundations) Grant aid will be required</p> <p>Refurbishment of Town Museum Delivered by - ELTT It is expected that outside expertise will need to be brought in with knowledgeable support from local volunteers Grant Aid will be required.</p> <p>Set up a Young Persons Development Team to assist with the development of already identified projects Delivered by - LDT/Town Mayor/LTC On a voluntary basis. Each group having already established good working relationships with local schools/clubs and organisations</p> <p>To continue to provide/improve education/training facilities within the community. Delivered by LDT – using local instructors when possible. The centrally located Millpool centre to be used as the venue.</p> <p>To review under-utilized assets/opportunities with potential for diversification Delivered by – All members and associates of the CCT Team – A combination of paid positions and volunteers. Cost – Unknown at this time.</p> <p>Flood Defence/Outer Harbour Delivered by LHC – From initial investigations, the flood defence scheme for Looe has an estimated cost in excess of £55 million. This goes beyond local expertise! However, LHC are acting as the 'driving force' for the project by</p>
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			<p>providing knowledge of local conditions (tidal and otherwise) to assist with the development of a successful scheme. LHC are also co-ordinating meetings between interested parties; The Environment Agency, Cornwall Council, Duchy, Crown Estates etc. to ensure that the scheme is progressed.</p> <p>In general terms, Looe has a high proportion of retired people who have worked in high powered/professional roles before retiring to the South West. Many of these people now play active roles in voluntary groups and offer their expertise free of charge on an ad hoc basis.</p>
21	Costs	Detail of costs of each element of plan.	<p>Redevelopment of the Sardine Factory - £1,700,000 (ex VAT)</p> <p>Refurbishment of Town Museum Phase 1 - £20,000 Full project – Unlikely to exceed £50,000</p> <p>Young Persons Development Team & assist with development of projects already identified Nil – Time given voluntarily</p> <p>To continue to provide and improve education/training facilities within the community whilst developing links with further/higher education establishments. Organisational element – minimal. Time given by volunteers. Course/Tutor fees – unknown at this time.</p> <p>To review underutilized assets/opportunities with the aim of introducing successful diversification Sardine Factory - £1,700,000 Ex VAT</p>

			<p>Flood Defence/Outer Harbour £55,000,000 ex VAT</p> <p>To maintain Looe's low crime record and number of anti-social behaviour incidents by providing additional CCTV coverage within the town. £4,000 (8 additional cameras @ £500 each)</p>
22	Value	What is the value of the plan to the local economy?	<p>The projects in Section 10 will not only bring economic benefits to Looe but the social value will be substantial. These benefits will include an enhanced public realm as certain buildings will be enhanced, especially the Sardine Factory.</p> <p>The Sardine Factory development will also support the development of young people to enable them to be ready for their adult life. The outer harbour project will provide Looe with a strategically significant asset that can be a focus of numerous leisure activities, wealth and job creation and it will help to reduce the risk of flooding in the town.</p> <p>The additional employment will help local people to live in Looe which has added benefits for how Looe operates outside of the main tourist season. People who live and work in Looe will have pride in their town.</p> <p>Having a CCT will also encourage further projects in the future which will further support Looe's ongoing development.</p>
23	Funding	Identification of funding streams and how costs of project(s) will or could be met.	<p>Redevelopment of the Sardine Factory – EMFF, Heritage Lottery, LEADER, Own funds. Refurbishment of Town Museum Heritage Lottery, LEADER, Own Funds Assist young people to develop projects already identified Extension of Esmee Couch Boathouse – Samworths, SITA, Viridor, Sport England Skate Park – Lottery, Viridor, LTC, WLTT, Glebe Committee.</p>

			<p>To continue to provide and improve education/training facilities within the community whilst developing links with further/higher education establishments. Funding is not envisaged to be a problem with Course fees covering tutoring costs. In-kind volunteer involvement is expected to continue.</p> <p>To review underutilized assets/opportunities with the aim of introducing successful diversification Sardine Factory – EMFF/EU/Heritage Lottery Funding/EA grants</p> <p>Flood Defence/Outer Harbour EU/EA Grants</p> <p>To maintain Looes’ low crime record and number of anti-social behaviour incidents by providing additional CCTV coverage within the town. Own Funds (LHC/ELTT)</p>
24	Maximising resources and costs	Describe how this will be minimised, e.g. shared services, use of technology, avoidance of bureaucracy, etc.	<p>By overseeing the projects, the CCT will ensure that local knowledge, past experiences, partners and volunteers are made available for each project.</p> <p>The CCT will also ensure bureaucracy is avoided by ensuring that information relating to the projects, is kept in the public domain.</p> <p>Full FTE Jobs At this time we cannot estimate the number of jobs that will be created if these projects are successful as this will be developed in each relevant business case.</p>

Communications			
25	Consultation	Describe existing results of consultations and planned consultation exercises.	<p>A number of public consultations have already been completed. Results being as follows;</p> <p>Sardine Factory – 94.5% in favour 4.3% against 1.2% spoilt papers</p> <p>Outer Harbour – 93.56% in favour 2.27% against 4.17% undecided</p> <p>Skate Park (i) Youth Group The youth of the town are being consulted as part of the Neighbourhood Plan. This will take place as part of a school project to enable all pupils to express their wishes and aspirations on facilities in the town (current and needed, future education and job aspirations. This has the full support of the deputy head of the Senior school who is a member of the Neighbourhood Plan Committee.</p>
26		Describe plans to involve and inform partners and other bodies, including accountable body, CCA and DCLG.	<p>The CCT will meet regularly and inform others by;</p> <ul style="list-style-type: none"> • Providing progress reports to the organisations to which they belong. • Organisation's websites, press releases and regular social media circulations. • Looe Community News' - circulated around Looe and surrounding villages (business and private residences) • TIC website. • The Mayor (CCT member) will update his colleagues. • Community Forum public meetings updates

27	Communication with community	How will the community and stakeholders be involved and informed of progress and outcomes	Each of the main organisations within the town are represented on the CCT. Members of the Community/stakeholders will be kept informed by the methods detailed above (Ref 26)
28	Management of team	How the team will operate, frequency of meetings, centrality of team to projects, etc. How the team is representative of the community.	The team has and will meet monthly or more frequently if necessary. Each of the main organisations within the town are represented on the CCT (LDT,LHC,LTC,ELTT,WLTT,LCF, SECTA,CC)
29	Support structure	Network of support built to enable CCT to deliver the economic plan	The CCT will ensure that projects stay on track by regularly monitoring the action plans produced for each project.
30	Costs	Running costs of CCT itself	Running costs are minimal. Majority of team members time is given 'in kind' and small associated costs are borne by the organisations of the team members.
31	Sustainability	Long term plan for team and how this will be managed.	Prior to the formation of Looe's CCT, the Organisations worked together in a limited manner forming 'Ad hoc' partnerships when the need arose. Each of the Organisations are long standing established bodies. The CCT allows the expertise within these bodies to be pooled and used proactively for the benefit of all. It has been unanimously agreed that the establishment of the CCT has been a worthwhile exercise and will benefit the town for many years to come.

32	Areas of Specific Interest	Provide areas of on which you would wish to join a working group or network (virtual or otherwise), e.g. arts, tourism, housing, piers, sport, transport, heritage, marketing, etc.	Tourism Heritage Marketing
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