

## Delivery Plan

The responsibility for each project identified in the plan lies with the lead organisation. The Regeneration and Place making Group will have a strategic and consultative role, ensuring effective partnership work, community support and best use of funding.

Actions	Responsibility/funding	Short term (1-5 years)	Medium term (6-10 years)	Long term (11-20 years)
<b>Chatham at the heart of a waterfront city</b>				
<b>Chatham as the civic, cultural and retail heart of Medway</b>				
Create a public square between military Road and Globe Lane, with the Big Screen as its focal point, which will connect to a wide boulevard leading to the waterfront	Medway Council Public sector funding	Prepare masterplan, develop business case and funding bid Secure planning permission	Construction	
Develop the Chatham Waterfront site for residential and commercial use, with a range of retail and food and drink outlets, creating an attractive riverside destination and year round activity	Medway Council private developer investment	Prepare design brief and assemble land Secure development partner Secure planning permission	Construction, sale and commercial lettings	
Improve the character and definition of the 'Station Walk' between Chatham rail station and the High St	Medway Council £3m Local Growth Fund	Prepare design brief Construction		
Implement a shopfront improvement scheme to reinvigorate the High St	Medway Council and retail owners	Prepare design guide Five grants	Ten grants per year to 2021	

Establish a weekly market, to increase footfall and expand the range of goods on offer in Chatham centre	Medway Council/independent market operator	Establish 'box shop' Feasibility study Secure operator Establish operations from 2016		
Encourage redevelopment of significant retail and residential sites	Private developer led, in negotiation with Medway Council	Dependent on developer interest	Dependent on developer interest	Dependent on developer interest
<b>Five complementary towns - Strood</b>				
Develop and implement a flood mitigation strategy for Strood Riverside development site	Medway Council internal borrowing	Optioneering study Detailed design of engineering solution Procure contractor	Construction	
Secure a development partner for Strood Riverside and implement development programme		Update design brief and masterplan Procure development partner Commence works		
Agree a development approach with joint landowners of Temple Waterfront to enable development to begin				
Establish 15 modular offices at the Innovation Studios, Strood at Watermill Wharf.	Coastal Communities Fund; S.106; local Growth Fund	Secure planning permission Procure D&B contractor Deliver workspace Open and operate from		

<p>Implement a package of transport, public realm and shopfront improvements</p> <p>Secure funding for flood assessment and works at Strood Civic Centre site</p>	<p>Local Growth Fund</p>	<p>March 2016 onwards</p> <p>Prepare detailed design and intervention scheme detail Procure and implement</p> <p>Determine a flood mitigation strategy for Civic Centre Identify funding opportunities</p>	<p>Construction</p>	
<p><b>Five complementary towns - Rochester</b></p>				
<p>Secure a development partner for Rochester Riverside and implement a development programme</p> <p>Strengthen the town centre management functions, with a possibility of securing Business Improvement District (BID) status</p> <p>Prepare a Masterplan for Corporation St, incorporating the existing public realm design guide</p>		<p>Confirm preferred developer from the Rochester Riverside procurement process Work with developer to secure planning permission construction</p>	<p>Construction</p>	<p>Construction</p>
<p><b>Five complementary towns - Gillingham</b></p>				

Implement a shopfront and public realm improvement programme				
Identify further options for council housing development				
<b>Five complementary towns - Rainham</b>				
Undertake public realm improvements in Rainham town centre				
<b>A centre for high growth business and innovation</b>				
Develop proposal and business case for Rochester Airport Technology Park as a centre for advanced manufacturing.				
Establish a business support programme to identify and help our most innovative and high growth companies to get the finance and R&D input they need				
Develop a joint inward investment programme with Kent County Council		Hold inward investment conference September 16		
Establish network of modern, high quality business incubation units across Medway		Build additional office/manufacturing workspace at Rochester Airport Replace Pier Rd units with		

		new business incubator units		
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## A great place to live, learn and visit

### High quality neighbourhoods

Chatham Strood Rochester Gillingham Rainham	S.106, various external funding sources			

### An opportunity to learn and to work

Continue to increase apprenticeships, setting a new target and ensuring that regeneration work includes apprenticeships wherever possible.  Develop an employment, learning and skills plan which meets the needs of current and future employers, including the major Paramount development.	Medway Council with Employ Medway/Kent Association of Training Providers/ Kent Association of Further Education Colleges/Universities	Grow apprenticeships Implement training/education as required		
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## A green and pleasant land

### Medway's unique heritage

Develop a staged pipeline of heritage projects to be submitted for external investment  Implement the Great Lines Heritage Park Masterplan	Regeneration and Placemaking group/heritage attractions  HLF/Medway Council/various external funding sources	Produce plan for submissions to HLF/other funders. Produce guidance for heritage projects. Delivery of Command of the Heights: Restoration of the Barrier	Restoration and public opening of Couvre Porte Revitalisation of the Inner Lines, including	Create a continuous walkway/cycleway through the fortified Chatham Lines
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		<p>Ditch</p> <p>New public entrance at Fort Amherst</p> <p>Establish public access to all above ground areas of Fort Amherst</p> <p>Develop mobile phone guided app for Chatham Dockyard and its Defences, with complementary paper-based Discovery Trail</p>	<p>adventrue play, woodland 'rooms' and formal gardens, linked to Fort Amherst via pedestrian bridge</p> <p>Revitalised entrance to the park from Gillingham High St/Marlborough Rd</p>	<p>Restoration/re-use of Prince William's barracks, within fort Amherst</p>
<b>Healthy open spaces</b>				
<p>Improve the Broom Hill urban park at Strood</p> <p>Develop the proposed City to Sea route</p>				
<b>Making the connections</b>				
<ul style="list-style-type: none"> <li>Improving traffic flow through <b>three roundabouts (Four Elms, Sans Pareil and Anthony's Way) on the A289 corridor</b> between M2 junction 1 and the Medway Tunnel. The three roundabouts are used by approximately 5000 vehicles per hour in peak periods.</li> <li>Improving the <b>links between</b></li> </ul>	<p>Promote the Great Lines Heritage Park as the major metropolitan park for Medway</p>			

<p><b>Chatham railway station and Chatham centre and waterfront area</b>, resulting in improved access from the station to large areas of employment, retail, leisure and education and provide an attractive gateway to the regional centre of Medway. It will include joint funded improvements to Chatham railway station.</p> <ul style="list-style-type: none"><li>• Proposals for journey time and accessibility enhancements and public realm and retail centre improvements that will <b>facilitate regeneration and growth within Strood</b>. It will include joint funded improvements to Strood railway station.</li><li>• A range of measures designed to <b>improve access to cycling in the Medway area</b> and improve upon and expand existing cycling facilities.</li><li>• <b>Commuter link improvements to the Medway City Estate (MCE)</b>, the central commercial and industrial area of Medway . These improvements will assist with maintaining continued growth on MCE, a key employment area for</li></ul>				
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<p>the Medway Towns and beyond, as well as assist in reducing the impact of current high peak-time traffic flows on the Estate's existing entrance and exit road network.</p> <p>Priority areas for broadband improvement are:  the Hoo peninsula  Rochester High Street  new developments where the investment can be made up front</p>				
<b>The river</b>				
<p>Develop a continuous river walk on both sides of the river  Develop riverfront restaurants, bars and other leisure activities at Rochester Riverside and Chatham Waterfront  Identify and safeguard commercial wharfage</p>	<p>Developers via planning agreements</p>	<p>Dependent on developer interest</p>	<p>Dependent on developer interest</p>	<p>Dependent on developer interest</p>